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#### + Norms

- ◆Cell phones on silence
- **◆**Limit sidebars
- ◆Respectful of others
- **◆**Confidentiality
- **◆**Active participation

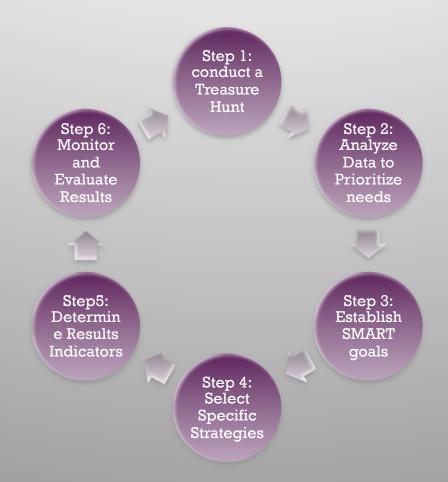
# + OBJECTIVE

At the end of the session participants will be able to:

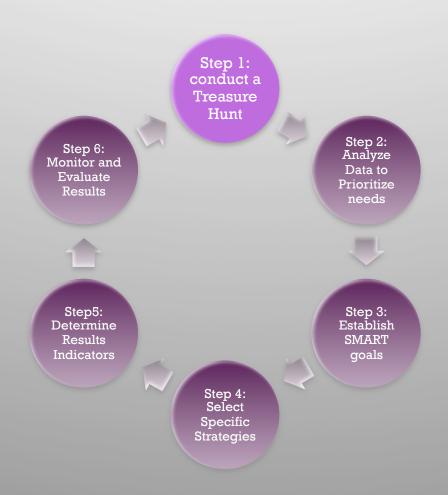
- ◆Develop a deeper understanding of the decision making for results: Data-Driven Decision Making
- ◆Increase their awareness of the relevance of data and its impact on teaching, learning and listening
- ◆Apply the Decision Making for Results: Data-Driven Decision Making process to monitor teaching, learning and leadership

"Continuous Improvement is the foundation of effective data-driven decision making (DDMM). It provides a process to identify needed improvements, develop a strategy to make the improvements, make adjustments along the way, and learn lessons from the process for the next level of improvements; hence it is continuous." (White, 2011)

# The Decision Making for Results Six-Step Results



#### Conduct a Treasure Hunt



<sup>+</sup>Treasure Hunt

Reason for treasure hunt:

To gather and organize data to gain insights about teaching, learning and leadership practices:

## <sup>+</sup> Treasure Hunt

- ◆ Identify data being utilized in your school/grade
- ♦Organize the data
- ◆Disaggregate data where needed

## Treasure Hunt

- ◆If you are not performing well what are the sub skills not working
- ◆How is the system working
- ◆Focus on systems we have control over

Reflection

Reflection

What data do you digaggregate and

What data do you disaggregate and how do you use the information?



## Analyze data to prioritize needs





## Analyze Data and Prioritize needs

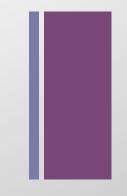
#### Analyze data to:

- ◆ Identify areas of concern
- ◆ Identify cause for celebration
- ◆ Complete item analysis
- ◆ Identify areas of strengths/needs

## Analyze Data to Prioritize needs

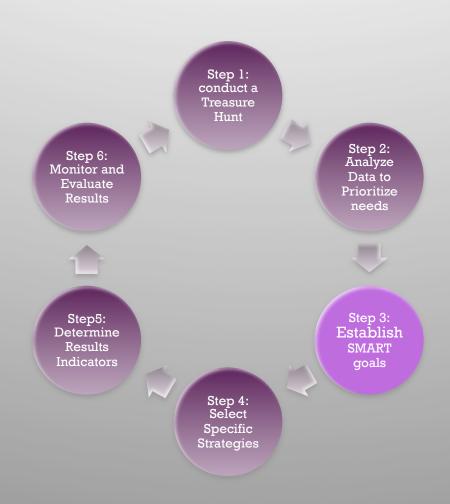
Quality prioritization requires a thorough understanding of:

- ◆Curriculum and Power/priority standards
- ◆Quality of program implementation
- ◆Factors affecting student achievement



"The value of data emerges only when analysis provides insights that direct decisions for students." White, 2005

#### Establish SMART Goal



### + SMART

- **◆**Specific
- **♦**Measurable
- **◆**Achievable
- **♦**Relevant
- **◆Timely**

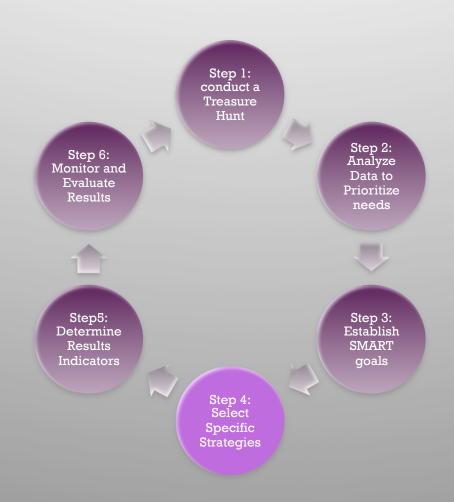
## **SMART** Goal

◆Percentage of student group\_\_\_\_scoring proficient or higher in \_\_(content area)\_\_\_\_ will increase from \_\_\_\_\_% to \_\_\_\_\_% by the end of the \_\_\_\_\_school year as measured by (Assessment tool)\_\_\_ administered in (month, year)

#### Establish Smart Goal

Discuss what would be your SMART goal as you think about your school student achievement based on your data

## Select Specific Strategies



## Select Specific Strategies



- **♦**Instructional
- **♦**Organizational
- **◆**Leadership
- **◆Programmatic**

## Research-Based Strategies

| Increase                                    | Decrease  |
|---|---|
| Active learning                             | Student passivity   |
| Cooperative, collaborative activity         | Whole class, teacher directed instruction                                   |
| Heterogeneous grouping                      | Tracking or leveling into ability group                                     |
| Reliance on teachers descriptive evaluation | Memorization of fact  |
| Student choice                              | Worksheets, workbooks, seat time  |
| Diversity of teacher role                   | Presentational, one way transmission of information from teacher to student |
|   |   |



## Responsibilities of School leaders

- ◆ Monitoring/Evaluation
- ◆ Outreach
- ◆ Flexibility
- ◆ Situational Awareness
- Change Agent
- Culture
- ◆ Communication
- ◆ Order
- ◆ Knowledge of and Involvement in Curriculum, Instruction and Assessment

+ Reflection

Which strategies exist in your building?

Which roles does the leader in your building display?

#### **Determine Result Indicator**

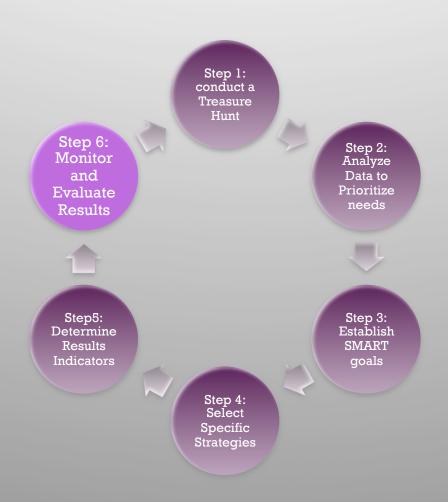




Reason: To monitor the degree of of implementation and evaluate the effectiveness of the strategy

- **♦Interim Assessment**
- ◆ Determine if strategy is having the desired effect
- ◆Correct strategy if necessary

#### Monitor and Evaluate Results







#### Reason:

To engage in a continuous improvement cycle:

- **♦**Midcourse Correction
- ◆Fidelity of implementation

## Monitor and Evaluate Results

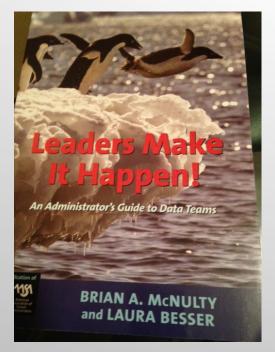
"Inspect what you expect." (Author Unknown)

Things to consider in Monitoring Plan

- ◆ Data Teams
- ♦ Monitoring Cycles
- ◆ Goals
- **♦** Strategies
- ◆Student and adult Feedback
- ◆Flexibility to make mid-course correction if needed

"Data is only as valuable as our ability to respond to the needs it reveals." (White, 2005)





**RESOURCES** 

